

Dated: 19 July 2024

Dear Shri Sudhansh Pant Ji,

I am delighted to share with you that we have **now entered into an MoU with University of Tasmania, Hobart, Australia and Queen Mary University of London, the UK to organise a Customised course on Leadership Programme on Public Policy Management in Parliamentary Democracy** for Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariats and Autonomous Bodies under Central and State Government from **10 to 16 November 2024 in Tasmania, Hobart, Australia** and **3 to 9 November 2024 in London, the UK**, respectively, after successful execution of Four international capacity building courses namely: The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with DODS Parliamentary Communication, London; The John Curtin Institute of Public Policy, Curtin University, Perth, Australia; The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with School of Population and Global Health, University of Melbourne, Australia and "Tailor-Made Leadership Training Programme on Anti-Corruption and Good Governance" in collaboration with International Anti-corruption Academy" (IACA), Laxenburg, Vienna, Austria. A brochure is attached with details of all the completed courses.

I wish to share with you that so far we have conducted 22 international batches on Leadership Programmes comprising officers from central government ministries/departments/Autonomous Bodies and Legislative Assemblies. The feedback received from the participants has been extremely encouraging and motivating.

May I request you to kindly nominate officers of your organisation for the above mentioned courses. Details of the Course, Faculty, Fees and Training Schedule can be seen in the enclosed brochure and also on our website [www.pariparliament.org](http://www.pariparliament.org)

Sincerely yours.

  
(S Bal Shekar)

To,  
Shri Sudhansh Pant, IAS  
Chief Secretary, Government of Rajasthan

# Public Policy Management in Parliamentary Democracy

in Collaboration with University of Tasmania, Australia

Mid and Senior level  
Officers/Executives  
in Ministries/  
Departments, State  
Assembly/Council  
Secretariat and  
Autonomous Bodies  
under Central and  
State Government  
are eligible for  
nominations.



# Tailor Made Leadership Program on Public Policy Management in Parliamentary Democracy

*in Collaboration with University of Tasmania, Australia*

Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government are eligible for nominations.

## ABOUT THE COURSE

The International Course titled Public Policy Management in Parliamentary Democracy is designed to help officers responsible for designing and implementing Public Policy in the country. The 5 day training program in University of Tasmania, Australia will give them the exposure and chance to compare both the systems operating as the best examples of Parliamentary Democracy. The topics such as Political system of Australia; The role of Ministers; Role of Civil Society in Legislation Processes; Delivery and implementation of public policy; Policy failure and success; New tools of policy making - evidence based policy, behavioral public policy, deliberative policy making; The role of digital technology and AI in government; Regulation of the public and private sectors in Australia; The function and structure of government agencies; Use of data and analysis in government will be covered in week-long training programme. Public Policy Management is purely a management course within a Parliamentary System with a view to provide Capacity Building to the officials working with the Government in order to analyze all aspects of various policies that help in the governance of India.

## ABOUT UNIVERSITY OF TASMANIA, AUSTRALIA

With a history spanning over 130 years in Hobart, the University of Tasmania remains steadfast in its pursuit of academic excellence and societal contribution. With a distinctive island setting cultivates innovation and creative problem-solving, producing transformative ideas. Our commitment to environmental preservation drives our research, extending from our island shores to the vast Southern Ocean and Antarctica. Embracing interdisciplinary collaboration, we achieve remarkable progress in medical, agricultural, social, and environmental research. We welcome inquisitive scholars globally to become part of our supportive and collaborative community, where the entire island is an immersive campus.

## ABOUT AUSTRALIAN TRADE & INVESTMENT COMMISSION

The Australian Trade and Investment Commission - Austrade – promotes Australian trade, investment, tourism and education to the world. We deliver services to grow Australia's economic prosperity.

We help companies around the world to identify and take up investment opportunities in Australia as well as to source Australian goods and services. Our assistance includes:

- providing insight on Australian capabilities;
- identifying potential investment projects and strategic alliance partners;
- helping you identify and contact Australian suppliers.

To discover how we can help you and your business, visit [austrade.gov.au](http://austrade.gov.au) or contact us at [india@austrade.gov.au](mailto:india@austrade.gov.au)

Follow us: @AustradeIndia | #AIBX

## ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary procedure which enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments.

We have recorded a successful execution of below mentioned international capacity building courses namely:

i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with **DODS Parliamentary Communication**, London, the U.K.

ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with **School of Population and Global Health, University of Melbourne**, Australia and,

iii. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with **The John Curtin Institute of Public Policy**, Perth, Australia.

iv. Leadership Programme on Anti-Corruption in collaboration with **International Anti-Corruption Academy**, Austria.

Further in order to understand the nuances of governance in Australia, PARI has brought out a Joint International course on Public Policy Management in Parliamentary Democracy in collaboration with University of Tasmania, Australia for Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government.

## LEARNING OUTCOMES

Leadership Program on Public Policy Management in a Parliamentary Democracy for officers of the government of India will offer the following learning outcomes to participants-

- Understand the System of Governance in Australia;
- Explain the role of the Executive and the Parliament in Public Policy Formulation;
- Identify effective ways to implement policies for the public good;
- Apply knowledge of how to promote accountability of government to the public at large;
- Understand Law Making Processes and the role of the Judiciary in upholding the Constitution;
- Demonstrate the role of Civil Society in Lawmaking;
- Explain the federal structure and arrangements.

## COURSE SCHEDULE

<b>Sunday, 10 November 2024</b>	Arrival in Hobart via Melbourne, Australia
<b>Monday, 11 November 2024</b>	The Political System of Australia Alignment and differences between India and Australia
	The Role of Civil Society in Legislation Processes Advocacy, awareness, public participation and elections
<b>Tuesday, 12 November 2024</b>	Policy design and implementation Comparison between traditional approaches to policy formulation with those that are emerging
	Policy impact - Monitoring and evaluating Explore conceptual frameworks for effective outcomes/impact measurement
<b>Wednesday, 13 November 2024</b>	Federal and State arrangements The constitutional basis, representation and division of power in legislative process
	Field Trip
	Delegation dinner
<b>Thursday, 14 November 2024</b>	Approaches to Public health policy/mental health policy – Australia/Tasmania
	Local Government reform – Australia/Tasmania
<b>Friday, 15 November 2024</b>	Antarctica and oceans governance – including tour of the Institute of Marine and Antarctic Science (tbc)
	Cultural visit (to be agreed with PARI) Bonorong Wildlife Sanctuary or MONA (Museum of Old and New Art)
<b>Saturday, 16 November 2024</b>	Departure

## UTAS Faculty (Tentative)

**Sarah Jones,**  
Director Industry and Short Course & Program Coordinator

Sarah is an experienced facilitator with a track record of supporting businesses across a range of sectors to better collaborate and grow. She commenced at the University of Tasmania (UTAS) in 2018, supporting industry engagement activity as well as the delivery of 'demand driven' short courses and micro credentials. Prior to joining the University Sarah has worked in a range of different peak bodies and organisations supporting business and community including with:

- Australian Industry Group delivering the Commonwealth Governments Entrepreneurs Programme.
- Commonwealth Department of Industry (AusIndustry) supporting regional innovation and business growth.
- Clean Energy Council addressing areas as General Manager, Industry Development addressing areas of impediment to renewable energy growth in Australia and promoting best practice in the sector.
- Municipal Association of Victoria leading policy, corporate and governance functions.



**Prof. Richard Eccleston,**

Director The Tasmanian Policy Exchange Tasmanian Policy Exchange | University of Tasmania (utas.edu.au)

Richard is Professor of Political Science and the founding director of the Tasmanian Policy Exchange at the University of Tasmania. He is a specialist in social and economic policy and has worked on a wide range of policy issues, analysing and developing practical evidence-based solutions to some of the most significant policy challenges facing our community.

He is the author or editor of 10 books and teaching texts on various aspects of comparative politics and political economy. He has been lead investigator on 5 ARC Discovery projects and authored numerous policy reports.

In recent years Richard has worked with numerous governments and led collaborative projects and supported major government reviews on a wide range of issues including tax reform, housing affordability, regional development and climate and energy policy.

**Prof. Fred Gale,**

Office of the School of Social Science

Fred Gale is a Professor in Politics and International Relations, in the School of Social Sciences. His research focuses on rethinking the discipline of political economy from a Sustainability perspective and working through its implications for trade, investment, finance, labour, and cultural practices based on systems thinking. He has undertaken theoretical and empirical investigations into local, national, and global private governance systems, especially those employing multistakeholder approaches to developing economic, social, and environmental standards. He has sectoral expertise in forestry, fisheries, egg, organics, and fair trade certification and labelling systems. He currently researching Sustainable food systems and Sustainable hydrogen certification, Sustainability capitalised to signal the requirement for the deep deliberative democratic integration of its economic, social, environmental, and cultural dimensions.

**Assoc. Prof. Richard Herr,**

Faculty of Law

Richard Herr has taught at the University of Tasmania since his appointment in January 1973 and has held a variety of positions within the University including Head of Department. Until recently Richard was the academic coordinator for the Faculty of Law's Parliamentary Law, Practice and Procedure course, which provides professional development for the 10 Parliaments of Australasia as well as Samoa and the Solomon Islands. He earned a PhD in Political Science from Duke University and, during his academic career; he has written widely on aspects Pacific Island affairs, parliamentary democracy, elections, Antarctic politics, and marine resource policy. Prof. Herr has held visiting appointments in New Caledonia, New Zealand, United States and the USSR. He held concurrent non-resident appointments as an Adjunct Professor at the University of Fiji and Fiji National University. Prof Herr has served as a consultant to the Governments of the Pacific Islands region on a range of organisational issues for more than four decades and most recently on the restoration of parliamentary democracy in Fiji. He was awarded a Medal in the Order of Australia (OAM) in the 2007 Queen's Birthday Honours List for service to higher education. In 2002, he was presented with an AusAID Peacebuilder award for his work in Solomon Islands.

**Dr. Hannah Murphy,**

Senior Lecturer in Public Policy, Office of the School of Social Sciences

Dr. Hannah Murphy is a senior lecturer in the Politics and International Relations program of the School of Social Sciences. Her research analyses the contributions of civil society groups to governance and public policy on contentious social, economic, and environmental issues and the interface between business and NGOs. Hannah is currently researching certification systems as forms of governance and the concept of social licence. Hannah's research seeks to enhance knowledge of the roles of stakeholders in policy-making at the local national, and global levels. This knowledge enables NGOs, industry, and governments to gauge the impact of civil society campaigns on policy-making, promote stakeholder engagement, and enhance policy effectiveness. Hannah has applied this knowledge to charting and evaluating NGO campaigning regarding the Tasmanian seafood industry, multinational corporate tax avoidance, and certification schemes in the areas of fair trade, forestry and aquaculture.

**Assoc. Prof. Joanna Vince,**

Office of the School of Social Sciences

Joanna Vince is an Associate Professor in oceans governance based at the School of Social Sciences. Her research focusses international, domestic and comparative oceans governance; marine resources management; marine plastic pollution and governance solutions; marine spatial planning; and circular economy governance approaches. As a political scientist who specialises in public policy, Associate Professor Vince also has extensive expertise in governance, hybrid governance policy design, policy implementation, policy success and failure, and agenda setting.

# PARI Team



**Shri S. Bal Shekar,**  
Chief Course Director, Former  
Secretary General, Lok Sabha,  
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organised several international and national level conferences on parliamentary matters, apart from organising various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



**Dr. Narmadeshwar Prasad,**  
Director, PARI

Dr. N. Prasad has worked in different capacities in the Rajya Sabha Secretariat for over 23 years. He has vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart effective capacity building training to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Jawaharlal Nehru University, New Delhi. Dr Prasad delivers lectures on Parliamentary Procedures, Public Policy and Public Health Policy including Mental Health Systems Development and also on Ethics and Good Governance.

# LIBRARY

📍 The new Inveresk Library,  
University of Tasmania



## UPCOMING BATCH

### BATCH

Dates- 10-16 November 2024

Last date of nomination- 26 September 2024

**Eligibility:** Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government are eligible for nominations.

## FEES- 3,80,000 + 18% GST Per participant

Fees include the following:

- Training fee in Tasmania, Australia.;
- Transfer from the Airport to the hotel and from hotel to the Airport in Tasmania;
- 3/4 star single occupancy hotel accommodation in Tasmania for 6/7 nights with breakfast;
- Australia visa application charges.

**Note: The fee does not include travel from India (base location) to Tasmania via Melbourne and return.**



504, Bhikaji Cama Bhawan, Bhikaji Cama Place,  
New Delhi - 110066

Ph.: +91-11- 46014233

Visit: [www.pariparliament.org](http://www.pariparliament.org)

Email: [info@pariparliament.org](mailto:info@pariparliament.org)

[training@pariparliament.org](mailto:training@pariparliament.org)

### Contact person

Amit Kumar - Ph: 9250041680

Nilesh Kumar - Ph: 8527275170

### Fee Payment

Draft/Cheque/NEFT in favour of PARI TRAINING INSTITUTE LLP,  
should be paid to bank mentioned below:

Agency Name as per Bank : **PARI TRAINING INSTITUTE LLP**

Name of the Bank : **HDFC Bank**

Branch Address: **Ansal Chamber-1, Bhikaji Cama Place,  
New Delhi-110066**

Account Number : **50200046748750**

IFSC Code : **HDFC0000678**

MICR Code : **110240104**

PAN No. : **AAYFP0495N**

GSTIN: **07AAYFP0495N1Z9**

**Note: Kindly transfer Fees along with nomination. A nomination without Fees will not be considered valid.**

📍 Students studying at  
Inveresk Library, Launceston.





# Logistical Guidelines

## TRAVEL ARRANGEMENT

International: The sponsoring/nominating organizations/departments will bear the cost for the participants' both sides airfare (to and fro from India) as per their entitlement.

**NOTE: The participants are requested to purchase an air ticket only after receiving the visa.**

## PASSPORT

Since the study visit will be organized on a 'turnkey' basis the participants can travel on their personal (blue) passport to London. Participants may also travel on an official passport or diplomatic passport, if they prefer. Please make sure that your passport is valid for the next 6 months from the date of departure from India.

## VISA APPLICATION

Once the nomination along with the fee is received by PARI, the Visa Assistant team will seek from the participants the relevant documents to be attached while applying for a visa. PARI will apply for a visa. Since the Australian High Commission needs online visa applications, the participants are not required to visit the VFS centers for the biometrics and application submission individually.

## CANCELLATION/REFUND POLICY

Cancellation of nominations 45 days before the start of the course will ensure full refund of the fees. Cancellation between 45 and 30 days before the start of the course will attract deductions @20%. Cancellation requests with less than 30 days remaining to the course will not be entertained and no amount will be refunded.

## ACCOMMODATION

**In Tasmania, Australia:** A standard and comfortable accommodation (3/4 Star hotel) for the participants will be arranged in Australia for 6 nights viz. 10 to 15 Nov, 2024 (participants will be reaching the venue, one night prior). Breakfast will be provided by the hotel on all days.

## MEDICAL INSURANCE

The participants are advised to get their Overseas Medical Insurance for the entire period of their stay in Australia done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid for it.



📍 The Hedberg  
building, Hobart.  
University of Tasmania



# International Trainings Organised by PARI

In all 22 international training programmes have been completed by PARI:

**London** | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy.**

**London** | April 2019 | June-July 2019 | Aug-Sept 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy.**

**London** | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy.**

**Melbourne** | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development.**

**Perth** | October-November 2023 | **Public Policy Management in Parliamentary Democracy.**

**Vienna** | March 2024 | June 2024 | **A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance.**

## National Training Organised by PARI

About 58 national training programmes have been completed by PARI:

**New Delhi** | November 2017 | Jan 2018 | Feb 2018 | May 2018 | 2 courses in Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

**New Delhi** | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures.**

**New Delhi** | March 2018 | April 2018 | 2 courses in July 2018 | Oct 2018 | Sept 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures.**

**New Delhi** | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs.**

**New Delhi** | 2 courses in July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/ Visiting Parliamentary Committees in Chief Secretary Office.**

**Mumbai** | Sept 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM).**

**New Delhi** | Sept 2020 | Jan 2021 | Feb 2021 | March 2021 | Sept 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances.**

**New Delhi** | Sept 2020 | Sept 2021 | **Online workshop on Parliamentary Committee System.**

**New Delhi** | Sept 2020 | **Online course on Hospital Procurement Vigilance.**

**New Delhi** | Dec 2020 | July 2023 | **Online and Offline Customised**

**Training Programme for the PAs attached to Hon'ble Members of Parliament.**

**New Delhi** | 2 courses in Feb 2021 | March 2021 | May 2021 | June 2021 | 2 courses in July 2021 | Sept 2021 | Jan-Feb 2022 | Feb 2022 | Sept 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance.**

**New Delhi** | March 2021 | **Online Course on Gender Sensitisation.**

**New Delhi** | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sept 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers.**

**New Delhi** | Oct 2021 | **Online Course on VIP Protocols.**

**Duliajan** | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'.**

**Kolkata** | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance.**

**Gurugram** | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited.**

**New Delhi** | Feb 2024 | **Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited.**

**New Delhi** | Apr 2024 | **Preventive Vigilance and Good Governance.**

**New Delhi** | June 2024 | **Vigilance Management.**

📍 Training programme in collaboration with IACA, Vienna Austria





NEW DELHI



Queen Mary University of London

# Tailor Made Leadership Program on Public Policy Management in Parliamentary Democracy

*in collaboration with Centre for Commercial Law Studies, Queen Mary University of London*

For Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government

🌐 [qmul.ac.uk/ccsls/executive-education/](http://qmul.ac.uk/ccsls/executive-education/)



# Tailor Made Leadership Program on Public Policy Management in Parliamentary Democracy

*in Collaboration with Centre for Commercial Law Studies, Queen Mary University of London*

For Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government

## ABOUT THE COURSE

The International Course titled Public Policy Management in Parliamentary Democracy is designed to help officers responsible for designing and implementing Public Policy in the country. The 5 day training program in Queen Mary University, London will give them the exposure and chance to compare both the systems operating as the best examples of Parliamentary Democracy. Public Policy Management is purely a management course within a Parliamentary System with a view to provide Capacity Building to the officials working with the Government in order to analyze all aspects of various policies that help in the governance of India.

## ABOUT QUEEN MARY UNIVERSITY, LONDON

Queen Mary University of London, part of the prestigious Russell Group, stands as a beacon of academic excellence in the UK. With a strong commitment to cutting-edge research, outstanding teaching standards, and exceptional commitment towards meaningful education, Queen Mary University ensures its patrons receive a world-class training.

Furthermore, Queen Mary University prides itself on its strong links with industry and the public sector, offering the participants unparalleled opportunities for practical experience and networking. This emphasis on real-world connections enhances the university's reputation as a leader in preparing its participants for significant work to be done in their respective countries.

The Queen Mary University takes a multidisciplinary approach to addressing challenges in this area reflecting their complexity as well as the unique capacity of universities to play a key role in addressing them. The Institute's mission is: To undertake high quality research of national and international significance on current and emerging public policy and governance issues; To provide relevant, quality and contemporary education tailored to public sector professionals; and To promote public debate and discussion on a range of current and emerging public policy issues.

## ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary procedure which enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments. We have recorded a successful execution of below mentioned international capacity building courses namely:

- i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with **DODS Parliamentary Communication**, London, the U.K.
- ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with **School of Population and Global Health, University of Melbourne**, Australia and,
- iii. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with **The John Curtin Institute of Public Policy**, Perth, Australia.
- iv. Leadership Programme on Anti-Corruption in collaboration with **International Anti-Corruption Academy**, Austria.

Further PARI has brought out a Joint International course on Tailor Made Leadership Program on Public Policy Management in Parliamentary Democracy in Collaboration with Centre for Commercial Law Studies, Queen Mary University of London for Mid and Senior level Officers/ Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government.

## TOPICS TO BE COVERED

An indicative list of the topics that we could cover are the following

- The structure of UK Government at the centre
- The role of Ministers
- Reforming the civil service
- Delivery and implementation of public policy
- Policy failure and success
- New tools of policy making - evidence based policy, behavioural public policy, deliberative policy making
- The role of digital technology and AI in government
- Regulation of the public and private sectors in the UK
- The function and structure of government agencies
- Use of data and analysis in government.



## LEARNING OUTCOMES

Leadership Program on Public Policy Management in a Parliamentary Democracy for officers of the government of India will offer the following learning outcomes to participants

- Understand the system of governance in the U.K.;
- Explain the role of the executive and the parliament in public policy formulation;
- Identify effective ways to implement policies for the public good;
- Apply knowledge of how to promote accountability of government to the public at large by adopting new methods;
- Understand law making processes and the role of the judiciary in upholding the constitution;
- Demonstrate the role of civil society in lawmaking;
- Explain the federal structure and commonwealth-state relations

## FACULTY LIST LONDON



**Dr. Karl Pike,**  
BA (Royal Holloway), MA  
(Birkbeck), PhD (QMUL),  
Lecturer in Public Policy

Following his studies at Royal Holloway, University of London, and a year in online journalism, Karl began working in Westminster and Parliament. After the 2010 general election he became the political advisor to the Shadow Foreign Secretary and then the Shadow Home Secretary. He completed an MA at Birkbeck and then commenced a PhD at Queen Mary. Following completion of his PhD, he was awarded an ESRC Postdoctoral Fellowship through the London Interdisciplinary Social Science (LISS) Doctoral Training Partnership (DTP). He became Lecturer in the school in January 2021.

Karl was awarded the PSA Walter Bagehot Prize for best dissertation in the field of government and public administration. His dissertation was titled "The party has a life of its own: Labour's ethos and part modernisation, 1983-1997". He is an editor of *Renewal: A Journal of Social Democracy*.



**Dr. Tamara Popic,**  
BA, University of Belgrade; MA,  
Humboldt University Berlin;  
PhD, European University  
Institute. Senior Lecturer in  
Social/Public Policy

Tamara joined QMUL in 2021 coming from the European University Institute (EUI, Florence). Her research lies at the intersections of Public Policy and Comparative Politics, but also engages with Social Attitudes and Political Communication scholarship. More specifically, her research addresses two core dimensions of the politics of healthcare. First concerns the effect of political competition, institutions and ideas on healthcare policy making. Second dimension looks at attitudes toward healthcare, in particular how these attitudes are shaped by policy feedback effects and factors such as political ideology. More recently, her research explores the role of political communication in understanding how governments frame unpopular health policy choices. Tamara is the author of *Health Reforms in Post-Communist Eastern Europe: The Politics of Policy Learning* (2023, Palgrave Macmillan) and a co-editor (with E. Immergut, K. Anderson and C. Devitt) of *Health Politics in Europe: A Handbook* (2021, Oxford University Press). Her work has also appeared in various academic journals including *Journal of Social Policy*, *Health Policy*, *Journal of European Social Policy* and *Social Policy and Administration*.

Before coming to QMUL, Tamara was a Max Weber Fellow at the EUI, postdoctoral fellow at the University of Lisbon, where she worked at project "Healthdox: The Politics of Health State Future", and a research coordinator of "NORFACE - The Welfare State Futures" at the EUI.

Before teaching at QMUL, she taught at the University of Duesseldorf, James Madison University in Florence and at the University of Pompeu Fabra.





**Dr. Sofia Collignon,**  
BA, ITESO; MSc, Essex;  
PhD, UCL. Senior Lecturer in  
Comparative Politics

Dr. Sofia Collignon is an expert in the study of candidates, elections and parties and gendered violence against political elites. Her most recent research lays in the intersection of elite politics and public opinion. Her research uses mainly quantitative methods (surveys, panel data, survival and multilevel models) coupled together with interviews. She joined QMUL in 2022. Previously, she was Lecturer in Political Communication at Royal Holloway, University of London (2018-2022) and postdoctoral Research Associate at the School of Government and Public Policy, University of Strathclyde (2016-2017). Dr Collignon's increasingly impactful research has attracted national and international attention, generating a series of high-ranking publications, invited talks and ongoing collaborations with recognised academic research teams, practitioners and third sector organisations. Her article *Increasing the cost of female representation? The gendered effects of harassment, abuse and intimidation towards Parliamentary candidates in the UK* (co-authored with W. Rüdiger) was selected as the best paper published at the Journal of Elections, Public Opinion and Parties in 2021. Her article *Sexual Predators in Contest for Public Office: How the American Electorate Responds to News of Allegations of Candidates Committing Sexual Assault and Harassment* (with S. Stark) has been downloaded more than 60,000 times, making it the most downloaded paper of Political Studies Review. She continuously engages in external engagement and dissemination activities. She advises national and international governments and non-governmental organisations on key policy and delivery issues, especially related to abuse, harassment and intimidation in public life. Her work has been covered by important international media outlets such as the Atlantic, The Washington Monthly, The Guardian, Sky News, BBC, NBCUniversal and CNN.



**Professor Patrick Diamond,**  
BA, MPhil (Cambs); PhD  
(Sheffield). Professor in Public  
Policy

Patrick was formally Research Fellow in the Department of Politics at the University of Manchester, and Gwilym Gibbon Fellow at Nuffield College, Oxford. He is a Visiting Fellow at Kellogg College, University of Oxford and an Associate Member of Nuffield College. Patrick is a trustee of the Dartington Service Design Lab and the Prisoners' Education Trust (PET). He is also on the Board of the Campaign for Social Science.

He is Chair of the think-tank Policy Network, and sits on the Scientific Council of the Foundation for European Progressive Studies. Patrick held a number of senior posts in British central government between 2000 and 2010, and was formally Head of Policy Planning in 10 Downing Street. He was a Local Councillor in the London Borough of Southwark from 2010 to 2014, and he has been a trustee of the Bromley by Bow Centre, a pioneering voluntary organisation led by the local community in East London.

Patrick has contributed op-ed articles to the Financial Times, the Guardian, the Independent, the Daily Telegraph, the Wall Street Journal, the Times Literary Supplement, the Times Educational Supplement, and the New Statesman. He comments regularly on numerous national media outlets, and has given interviews on the BBC Radio 4 Today programme, the Westminster Hour, the Moral Maze, Start the Week, Newsnight, Sky News with Adam Boulton, and CNBC news. He contributes to other European newspapers and journals including Die Zeit, Italianeuropei, Berliner Republik, and Berlin Network.

## PARI Team



**Shri S. Bal Shekar,**  
Chief Course Director, Former  
Secretary General, Lok Sabha,  
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of



**Dr. Narmadeshwar Prasad,**  
Director, PARI

Dr. N. Prasad has worked in different capacities in the Rajya Sabha Secretariat for over 23 years. He has vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart effective capacity building training to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Jawaharlal Nehru University, New Delhi. Dr Prasad delivers lectures on Parliamentary Procedures, Public Policy and Public Health Policy including Mental Health Systems Development and also on Ethics and Good Governance.

about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organised several international and national level conferences on parliamentary matters, apart from organising various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.

## UPCOMING BATCH

### BATCH

**Dates-** 03-09 November 2024

**Last date of nomination-** 19 September 2024

**Eligibility:** Mid and Senior level Officers/Executives in Ministries/Departments, State Assembly/Council Secretariat and Autonomous Bodies under Central and State Government are eligible for nominations.

## FEES- 3,80,000 + 18% GST PER PARTICIPANT

Fees include the following:

- Training fee in London, the U.K.;
- Transfer from the Airport to the hotel and from hotel to the Airport in London;
- Complimentary metro and bus (Oyster) card for local travel in London, the U.K. during the entire stay;
- 3/4 star single occupancy hotel accommodation in the London, the U.K. for 6 nights with breakfast;
- U.K. visa application charges (PARI Team will apply and pay for visa).

**Note: The fee does not include travel from India (base location) to London and return.**



504, Bhikaji Cama Bhawan,  
Bhikaji Cama Place,  
New Delhi - 110066  
Ph.: +91-11- 46014233  
Visit: [www.pariparliament.org](http://www.pariparliament.org)  
Email: [info@pariparliament.org](mailto:info@pariparliament.org)  
[training@pariparliament.org](mailto:training@pariparliament.org)

Contact person  
Amit Kumar - Ph: 9250041680  
Nilesh Kumar - Ph: 8527275170

## Fee Payment

Draft/Cheque/NEFT in favour of PARI TRAINING INSTITUTE LLP, should be paid to bank mentioned below:

Agency Name as per Bank : **PARI TRAINING INSTITUTE LLP**  
Name of the Bank : **HDFC Bank**  
Branch Address: **Ansal Chamber-1, Bhikaji Cama Place,  
New Delhi-110066**  
Account Number : **50200046748750**  
IFSC Code : **HDFC0000678**  
MICR Code : **110240104**  
PAN No. : **AAAYFP0495N**  
GSTIN : **07AAAYFP0495N1Z9**

**Note: Kindly transfer Fees along with nomination. A nomination without Fees will not be considered valid.**

# Logistical Guidelines

## TRAVEL ARRANGEMENT

International: The sponsoring/nominating organizations/departments will bear the cost for the participants' both sides airfare (to and fro from India).

**NOTE: The participants are requested to purchase an air ticket only after receiving the visa.**

## PASSPORT

Since the study visit will be organized on a 'turnkey' basis the participants can travel on their personal (blue) passport to London.

Participants may also travel on an official passport or diplomatic passport, if it is required.

Please make sure that your passport is valid for the next 6 months from the date of departure.

## VISA APPLICATION

Once the nomination along with the fee is received by PARI, the team will send the relevant documents to be attached while applying for a visa. PARI will apply for a visa and will fix the appointment with nearest VFS centers. The participants will have to visit the VFS centers for the biometrics as per the schedule.

## CANCELLATION/REFUND POLICY

Cancellation of nominations 45 days before the start of the course will ensure full refund of the fees. Cancellation between 45 and 30 days before the start of the course will attract deductions @20%. Cancellation requests with less than 30 days remaining to the course will not be entertained and no amount will be refunded.

## ACCOMMODATION

In London (U.K.): A standard and comfortable accommodation (3/4 Star hotel) for the participants will be arranged in London for 6 nights viz. 03-08 Nov '24 (participants will be reaching the venue, one night prior). Breakfast will be provided by the hotel on all days.

## MEDICAL INSURANCE

The Participants are advised to get their Overseas Medical Insurance for the entire period of their stay in the UK done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid for it.

# Our Client Organisations (Since November 2017)

## GOVERNMENT OF INDIA

1. Ministry of Personnel, P.G. and Pensions, Department of Pension & Pensioners Welfare
2. Department of Personnel and Training
3. Ministry of Tribal Affairs
4. Ministry of Earth Sciences
5. Ministry of Electronics and Information Technology
6. Ministry of Development of North Eastern Region
7. Department of Space
8. Department of Scientific and Industrial Research
9. Ministry of Road Transport & Highways
10. Ministry of Communication (Department of Posts)
11. Ministry of Health & Family Welfare
12. Ministry of Shipping
13. Ministry of Commerce & Industry, DIPP
14. Department of Health Research
15. Ministry of Parliamentary Affairs
16. Ministry of Coal
17. Department of Revenue, Ministry of Finance
18. Ministry of Human Resource Development
19. Ministry of Tourism
20. Department of Youth Affairs
21. DARE
22. Ministry of Power
23. ICMR, Department of Health
24. DRDO, Department of Defence Research
25. DEA, Ministry of Finance
26. DEPWD, Ministry of Social Justice
27. Ministry of Education
28. Department of Drinking Water & Sanitation
29. Department of Justice
30. Ministry of Women and Child Development
31. Department of Sports

## PUBLIC SECTOR ENTERPRISES

1. National Aluminium Company, Bhubaneswar
2. Bharat Heavy Electricals Limited, New Delhi
3. Hindustan Aeronautics Limited, Bangalore
4. Central Coalfields Limited, Ranchi
5. South Eastern Coalfields Limited, Bilaspur
6. Mahanadi Coalfields Limited, Sambalpur
7. Western Coalfields Limited, Nagpur
8. Indian Bank, Chennai
9. RITES Limited, Gurugram
10. TCIL, New Delhi
11. Oil & Natural Gas Corporation, New Delhi
12. Ircon International Limited, New Delhi
13. National Highways Authority of India, New Delhi
14. Indian Oil Corporation Ltd., New Delhi
15. Bharat Petroleum Corporation Ltd., Mumbai
16. HPC Ltd., Mumbai
17. DFCCIL, New Delhi
18. IFFCO, New Delhi
19. IREDA, New Delhi
20. GAIL (India) Ltd., Noida
21. Oil India Limited, Dulaijan
22. IREL (India) Limited, Mumbai
23. MMTC Limited, New Delhi
24. New Mangalore Port Trust, Mangalore
25. ITD Corp. Ltd., New Delhi
26. BIRAC, New Delhi
27. NLC India Limited, Chennai
28. Balmer Lawrie & Co. Ltd., Kolkata
29. IFCI Limited, New Delhi
30. HLL Lifecare Limited, Thiruvananthapuram
31. PFRDA, New Delhi
32. MSTC Limited, Kolkata
33. Northern Coalfields Limited, Singrauli
34. Power Finance Corporation Ltd., New Delhi

35. MRPL, Mangalore
36. Mishra Dhatu Nigam Limited, Hyderabad
37. BEML Limited, Bangalore
38. CMPDI, Ranchi
39. ALIMCO, Kanpur
40. MOIL Limited, Nagpur
41. NBCC (India) Limited, New Delhi
42. NEEPCO, Shillong
43. Hindustan Shipyard Ltd., Visakhapatnam
44. Syama Prasad Mookerjee Port, Kolkata
45. Ferro Scrap Nigam Limited, Bhilai
46. NEDFi Ltd., Guwahati
47. Bharat Coking Coal Limited, Dhanbad
48. Paradip Port Authority, Paradip
49. NHPC Limited, Faridabad
50. SJVN Limited, Shimla
51. Jute Corporation of India Limited, Kolkata
52. Bharat Electronics Limited, Bangalore
53. Machine Tool Prototype Factory, Ambarnath
54. Ordnance Factory, Medak
55. Bhakra Beas Management Board, Chandigarh
56. UCO Bank, Kolkata
57. Heavy Vehicles Factory, Chennai
58. BCP Ltd., Kolkata
59. AVNL, Chennai
60. A VNL IOL, Ambarnath
61. Damodar Valley Corporation, Kolkata
62. NHDC Ltd., Noida
63. India First Life Insurance Company Ltd., Mumbai
64. Central Warehousing Corporation, New Delhi
65. Indian Institute of Tropical Meteorology, Pune
66. Numaligarh Refinery Limited, Assam
67. Hindustan Copper Limited, Kolkata
68. THDC India Limited, Rishikesh
69. Heavy Engineering Corporation Limited, Ranchi
70. Indian Overseas Bank, Chennai
71. Coal India Limited, Kolkata
72. United India Insurance Co. Ltd., Bangalore Urban
73. KAPL, Bangalore
74. Vehicle Factory, Jabalpur
75. NHSRCL, New Delhi
76. Repco Bank, Chennai
77. BBJ Construction, Kolkata
78. Mazagon Dock Shipbuilding Limited, Mumbai
79. NLC India Limited, Neyveli
80. Eastern Coalfield Limited, Pashim Bardhaman

## AUTONOMOUS BODIES

1. National Crime Record Bureau, New Delhi
2. Centre for Excellence in Basic Sciences, Mumbai
3. CCSIR-CECRI, Karaikudi
4. Securities and Exchange Board of India, Mumbai
5. Central Board of Excise and Customs, New Delhi
6. ICMAM, Chennai
7. India Meteorological Department, New Delhi
8. IGCAR, Chennai
9. LGBRIMH, Tezpur
10. Institute of Nano Science and Technology, Mohali
11. National Biodiversity Authority, Chennai
12. AIIMS, New Delhi
13. JIPMER, Puducherry
14. Rajya Sabha Secretariat, New Delhi
15. Institute for Plasma Research, Ahmedabad
16. Office of the CGDA, New Delhi
17. NITRD, New Delhi
18. NCPSL, New Delhi
19. National Productivity Council, New Delhi
20. Indian Institute of Foreign Trade, New Delhi
21. National Skill Development Council, New Delhi
22. NIRDPR, Hyderabad
23. CIHCS, West Kameng

24. Chittaranjan National Cancer Institute, Kolkata
25. National Council of Science Museums, Kolkata
26. Physical Research Laboratory, Ahmedabad
27. CCRUM, New Delhi
28. Children's Film Society India, Mumbai
29. NI-MSME, Hyderabad
30. National Institute of Rock Mechanics, Bangalore
31. AIIMS, Jodhpur
32. NTRO, New Delhi
33. AIIMS, Nagpur
34. Tata Memorial Hospital, Mumbai
35. VMMC & Safdarjung Hospital, New Delhi
36. SVNIRTAR, Cuttack
37. Indira Gandhi Rashtriya Uran Akademi, Amethi
38. AIIMS, Raipur
39. AIIMS, Bhubaneswar
40. AIIMS, Deoghar
41. NCRPB, New Delhi
42. National Small Industries Corporation, New Delhi
43. BPRD, New Delhi
44. IPGMER, New Delhi
45. Lady Hardinge Medical College, New Delhi
46. Smt. S. K. Hospital, New Delhi
47. North Eastern Council Secretariat, Shillong
48. AIIMS, Gorakhpur
49. Aeronautical Quality Assurance, New Delhi
50. NIELIT, New Delhi
51. NERIWALM, Tezpur
52. NIFT, New Delhi
53. National Centre for Cell Science, Pune
54. CMLRE, Kochi
55. NIFTEM, Sonapat
56. EMS, Thiruvananthapuram
57. Coir Board, Kochi
58. AIIMS, Rishikesh
59. AIIMS, Patna
60. AIIMS, Raebareli
61. AIIMS, Awantipora
62. AIIMS, Mangalagiri
63. AIIMS, Bibinagar
64. Dr. Ambedkar International Centre, New Delhi
65. Central University of Punjab, Bathinda
66. Central Institute of Psychiatry, Ranchi
67. SEEPZ-SEZ, Mumbai
68. ARAI, Pune
69. NSEIT Limited, Mumbai
70. Central University of Karnataka, Kalaburagi
71. Maharashtra Maritime Board Mumbai, Mumbai
72. South Central Zone Cultural Centre, Nagpur
73. Indian Institute of Technology, Roorkee
74. National School of Drama, New Delhi
75. S.V. National Institute of Technology, Surat
76. Competition Commission of India, New Delhi
77. Indira Gandhi Institute of Medical Sciences, Patna
78. IISER, Kolkata
79. National Institute of Tuberculosis
80. Rubber Board, Kottayam
81. IRMRA, Thane
82. NECTAR, Shillong
83. National Crime Records Bureau, New Delhi

## STATE ASSEMBLIES/GOVERNMENT

1. Meghalaya Legislative Assembly Secretariat
2. Punjab Vidhan Sabha Secretariat
3. Sikkim Legislative Assembly Secretariat
4. Government of National Capital Territory of Delhi
5. Mizoram Legislative Assembly Secretariat
6. Arunachal Pradesh Legislative Assembly Secretariat
7. Nagaland Legislative Assembly



# International Trainings Organised by PARI

In all 22 international training programmes have been completed by PARI:

**London** | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy.**

**London** | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy.**

**London** | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy.**

**Melbourne** | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development.**

**Perth** | October-November 2023 | **Public Policy Management in Parliamentary Democracy.**

**Vienna** | March 2024 | June 2024 | **A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance.**

## National Training Organised by PARI

About 58 national training programmes have been completed by PARI:

**New Delhi** | Nov 2017 | Jan 2018 | Feb 2018 | May 2018 | 2 courses in Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

**New Delhi** | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures.**

**New Delhi** | March 2018 | April 2018 | 2 courses in July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures.**

**New Delhi** | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs.**

**New Delhi** | 2 courses in July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/ Visiting Parliamentary Committees in Chief Secretary Office.**

**Mumbai** | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM).**

**New Delhi** | Sep 2020 | Jan 2021 | Feb 2021 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances.**

**New Delhi** | Sep 2020 | Sep 2021 | **Online workshop on Parliamentary Committee System.**

**New Delhi** | Sep 2020 | **Online course on Hospital Procurement Vigilance.**

**New Delhi** | Dec 2020 | July 2023 | **Online and Offline Customised**

**Training Programme for the PAs attached to Hon'ble Members of Parliament.**

**New Delhi** | 2 courses in Feb 2021 | March 2021 | May 2021 | June 2021 | 2 courses in July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance.**

**New Delhi** | March 2021 | **Online Course on Gender Sensitisation.**

**New Delhi** | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sep 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers.**

**New Delhi** | Oct 2021 | **Online Course on VIP Protocols.**

**Duliajan** | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'.**

**Kolkata** | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance.**

**Gurugram** | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited.**

**New Delhi** | Feb 2024 | **Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited.**

**New Delhi** | Apr 2024 | **Preventive Vigilance and Good Governance.**

**New Delhi** | June 2024 | **Vigilance Management.**

