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4th November 2024

To

The Chief Secretaries of all States/ UTs

Sub: Nomination of participants for In-Service Training Programme at LBSNAA reg.

Respected Sir/ Madam,

Greetings from the Lal Bahadur Shastri National Academy of Administration, Mussoorie!

The Academy is also now actively engaged in the curation and delivery of In-Service Training programs through its In-Service Training (IST) Section that are aligned to the various sectors of governance. More specifically, it seeks to build the capacity of officers posted in positions that have high impact at the field level.

The IST Section, LBSNAA proposes to conduct a 5-day In-service training programme for capacity building of civil servants in the realm of **Public Infrastructure**. The programme, '**Building Infrastructure for Viksit Bharat**' is curated so as to cater to the civil servants working at field level and also to those who are transitioning from field level to policy/ middle management roles in government. The programme will incorporate sectoral components of infrastructure - like Roads/ Highways, Railways, Ports, shipping and inland waterways, Civil aviation, Energy and power, Urban development, Health and Education sectors and related aspects of it. It also includes thematic components that cut across all realms of infrastructure - like project planning, monitoring and evaluation tools, project finance etc. The training programme is scheduled to be held from **December 16 to December 20, 2024**.

This programme is a part of DoPT's in-service training programme (refer to OM No. T-22012/8/2024-IST/IIPA dated 23.07.2024) for eligible officers from AIS (IAS, IPS and IFoS), up to 2019 batch and up to the rank of Secretary to the Government of India/ Chief Secretary of State Governments and equivalent, Group A Officers working under the Central Staffing Scheme in the Government of India and officers of Central Secretariat Service and Central Secretariat Stenographers Service (of the level of DS/Sr. PPS and above).

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While the programme is designed to draw participants from the IAS/ Civil Services, the structure of the same also makes it suitable for officers drawn from the State Civil Services and domain specific cadres working in the Infrastructure sector at district/ field and state level officers working in the sector of Infrastructure development, Transportation, Energy and power, Urban Development, Health, Education, Agricultural Infrastructure etc. will find the programme of special significance.

It is therefore requested to kindly nominate suitable officers at senior level (Level 12 and above) working in this field from your State/UT for participation in the In Service Training Programme. The nominated candidates have to register themselves on iGoT platform (<https://igotkarmayogi.gov.in>) & LBSNAA's website (<https://www.lbsnaa.gov.in>).

A short note (**Annexure 'A'**) containing the course structure and thematic content for the proposed training programme is enclosed. In this Context, I, being the Course Coordinator of the programme can be reached out for further details of the training programme.

Yours sincerely,



(Rajesh Meena)
Deputy Director
(9931445583)

Copy to:

Principal Secretary/ Secretary of the Transport/ Road Construction/ Energy/ Power/ Health / Education/ Agriculture/ Urban Development/ Rural development departments of all states/ UTs for information and necessary action.

Yours sincerely,



(Rajesh Meena)
Deputy Director
(9931445583)

Five Days In-Service Training Programme on “Building infrastructure for a Viksit Bharat”

Course Title: Building Infrastructure for a Viksit Bharat

As the premier civil servant training institute, LBSNAA employs rigorous Training Needs Analysis (TNA) to offer customized training. Our expert faculty, state-of-the-art facilities, and emphasis on practical application ensure unparalleled education and training experience. The Academy integrates global best practices, emerging trends, and cutting-edge methodologies, supported by pre-and post-training assessments and participant feedback, to continually improve the training programs. Through interactive sessions, group discussions, and experiential exercises, participants have the opportunity to engage with peers, share experiences, and forge lifelong connections.

Aim of the Course

This course aims to empower civil servants and other senior officials working in the critical area of public infrastructure and related sectors. The course has been specifically designed for mid-career professionals transitioning from fieldwork to policy and middle management roles in the government. Key training objectives of the course are :

- To equip the participants with a contextual understanding of the existing Infrastructure ecosystem in India.
- To foster an understanding of key infrastructure sectors like roads, highways, railways, ports, airports, waterways, and urban development (greenfield & brownfield) etc.
- To develop an understanding of global context and practices in infrastructure development and to build systems that can provide world-class infrastructure and services for a viksit Bharat.
- To develop an understanding of social and public infrastructure like schools, hospitals, agriculture infrastructure etc.

- To conceptualize and enhance skills in project planning, management, monitoring and finance.
- To promote the adoption of green infrastructure solutions and climate-friendly development practices for the future.

Pedagogy of the course:

- Interactive lectures and presentations by eminent experts from government, industry and academia.
- Case studies and best practices to apply learning to real-world scenarios.
- Panel discussions and Group presentations to facilitate knowledge sharing and critical thinking.

Thematic Focus & Content of the Course:

Since infrastructure is a fairly broad domain, it is envisaged that the programme will incorporate sectoral components on specific infrastructure - like roads, railways, ports and shipping, civil aviation, urban infrastructure and services, schools and health infrastructure etc. along with thematic components that cut across all realms of infrastructure - like project planning, monitoring and evaluation, project finance and related aspects.

The key themes of the course are as follows:

1. Development of Physical Infrastructure for Viksit Bharat

Development of Physical infrastructure includes Transportation (roads, railways, airports), utilities (electricity, water supply), digital networks (telecommunications, internet) along with infrastructure related to social sectors like Health and Education. For building a Viksit Bharat, the focus is on creating robust, modern, and sustainable infrastructure that supports rapid urbanization, industrial growth, and rural development.

2. Financing and Project Management related to the Infrastructure development

Achieving infrastructure goals demands innovative financing mechanisms and effective project management to ensure timely completion and cost efficiency while ensuring accountability of the

government funded programs. For a Viksit Bharat, various strategies like leveraging international funding and grants, proper use of PPPs and private investment etc needs to be re-looked at with a different perspective.

Target Group of Participants:

- Secretaries/ HODs/ Directors/ Deputy Secretaries/ other senior professionals in technical or managerial cadres from infrastructure departments - Roads, Public works, Civil Aviation, Urban Development and other related departments in the State Governments.
- Officers working in the infrastructure domain as -
 - MDs/AMDs of Road Development Corporations
 - Vice-Chairpersons or Deputy Chairpersons or CEOs or senior officials from technical or managerial cadres of Port Trusts
 - Municipal Commissioners/ Additional Municipal Commissioners of Tier 1/2/3 cities
- Officials including technical cadres from the Ministry or any of its attached/regional offices.
- Faculty members from Training Institutions under the Ministry/ Central Training Institutions.

Course Duration: 16th to 20th December 2024

Course Coordinator: Shri Rajesh Meena, IAS, Deputy Director

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